

2023 CPAA
CONFERENCE
NISKU, MAY 1-3

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PLANNING

PREPARING
FOR THE
UNKNOWN

CONFERENCE PROGRAM



CPAA

COMMUNITY PLANNING
ASSOCIATION of ALBERTA



SPECIAL THANKS

The CPAA Conference is not possible without the support of our sponsors. A particular thanks to our Diamond Sponsor, **ISL** and our Platinum Sponsors, **Alberta Counsel, Lethbridge County, B&A** and **Dillon Consulting Ltd.** All of our conference sponsors and exhibitors are acknowledged on the back cover.



2023 CONFERENCE COMMITTEE

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Daniel MacGregor *B&A*
David Schoor *ISL*
Nick Lapp *County of Grande Prairie*
Baily Lapp *Beirsto & Associates Engineering Ltd*
Nick Pryce *V3 Group of Companies*
Alima Pal *University of Calgary*

CONFERENCE VOLUNTEERS

Our conference volunteers are students from the Universities of Alberta, Calgary and Lethbridge

CONFERENCE PROGRAM

Special thanks to our conference program sponsor — **WATT Consulting Group Ltd.**



2023 CPAA BOARD OF DIRECTORS

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TABLE OF CONTENTS

SPECIAL THANKS	2
WELCOME MESSAGE.....	4
NEED TO KNOW	5
SOCIAL EVENTS	6
Welcome Reception	
CPAA Annual General Meeting and Election	
Reception and Banquet	
PROGRAM DETAILS	
MONDAY MAY 1	
Daily Schedule.....	7
Sessions Descriptions.....	8
TUESDAY MAY 2	
Daily Schedule.....	15
Sessions Descriptions.....	17
WEDNESDAY MAY 3	
Daily Schedule.....	25
Session Descriptions.....	26
A BRIEF HISTORY OF CPAA.....	30
CONFERENCE SPONSORS & EXHIBITORS	31

CONFERENCE WELCOME

Welcome to the 2023 Community Planning Association of Alberta Annual Conference!

The CPAA Board of Directors is excited about this year's theme – "Preparing for the Unknown: The Intersection of Planning and Politics". Local land use planning has become a focal point of many Albertans as we all continue to recover from the effects and after-effects of the pandemic. Being able to effectively navigate issues related to Provincial Governance, inflationary challenges, supply chain shortages, housing supply, and many others, are crucial to the viability of our communities. How can we as Planners, Municipal Governments or Industry rise to meet these challenges and better prepare for them moving forward?

This year's conference looks to answer some of these questions and help prepare attendees for the future. By bringing together planners, administrators and elected officials from across Alberta, we hope that each might better appreciate and understand the others knowledge, priorities and perspectives. This year's sessions are all about understanding and planning for the realities of Alberta's future. As a Board, we're excited to hear the conversations and discussions that are stimulated by our dynamic lineup of presenters.

The conference is a great opportunity to hear from experts and share ideas with colleagues from across the Province. As always, CPAA is grateful for the contributions of our sponsors and their generosity that helps ensure the conference continues to be a great success!

Sincerely, Your 2023 CPAA Conference Committee

Geoff Tiffin *Chair*, County of Newell

Daniel MacGregor B&A

David Schoor ISL

Nick Lapp County of Grande Prairie

Baily Lapp Beairsto & Associates Engineering Ltd

Nick Pryce V3 Group of Companies

Alima Pal University of Calgary

CPAA VISION

CPAA envisions voluntary co-operative community planning throughout Alberta that leads to complete sustainable communities.

CPAA MISSION

To provide opportunities to share, promote and encourage community planning among a full range of stakeholders.

NEED TO KNOW

CPAA BOARD OF DIRECTORS ELECTIONS

CPAA depends on a combination of elected official and planner board members to maintain a dynamic organization. In 2023, a maximum of 4 board positions are open.

REGISTRATION DESK HOURS

Monday 7:30 am – 4:00 pm
Tuesday 7:30 am – 4:00 pm

PRESENTATIONS

If the speaker has granted permission, conference presentations will be uploaded to www.cpaabiz.com after the conference and available for download.

CELL PHONE ETIQUETTE

Please ensure that your cell phone is turned off during all sessions. If calls are received during a session, please make sure they are taken quietly outside the room.

To ensure an appropriately safe and comfortable event environment, there is an expectation that all attendees, both CPAA members and non

members, will conduct themselves in a courteous and professional manner, and that attendees will refrain from sharing confidential or sensitive information in the public realm.

CPAA reserves the right to cancel any individual registration at any time, and to refuse entry and/or remove any individual from the event at any time.

CONFERENCE REGISTRATION

Full registration includes concurrent sessions, keynote speaker, closing plenary, annual general meeting, welcome pub night, breakfasts, luncheon, banquet silent auction and refreshment breaks.

The Education Session, breakfast and lunch on Monday are NOT included.



EDUCATION SESSION REGISTRATION Includes breakfast, session and the lunch buffet on Monday.

EXHIBITORS

Visit our exhibitors in the corridor during conference hours.





SOCIAL EVENTS

MAY 1 MONDAY

1:00 - 5:00PM	EXHIBITORS CORRIDOR	
5:30 - 9:30PM	<p>Sponsored by B&A and Dillon Consulting Ltd.</p> <p>Welcome Reception</p>	 

MAY 2 TUESDAY

1:00 - 5:00PM	EXHIBITORS CORRIDOR	
11:45PM	<p>CPAA Annual General Meeting</p> <p>Join us at the CPAA Annual General Meeting</p>	

6:00 - 10:00PM	Reception & Banquet	
6:00 PM	<p>Banquet beverages sponsored by City of Leduc</p> <p>Reception</p> <p>Cash Bar</p>	
6:30PM	<p>Sponsored by Lethbridge County</p> <p>Banquet</p> <p>Community Award Announcement</p>	
8:00 - 9:30PM	<p>Banquet entertainment sponsored by County of Grande Prairie</p> <p>Entertainment by Borch Brothers</p>	
	<p>Sponsored by Dillon Consulting Ltd.</p> <p>Silent Auction</p> <p>Funds from the Silent Auction supports the CPAA Student Scholarships. Thank you to our delegates for their generous contributions of unique items to our silent auction.</p> <p>Supporting Planning Education in Alberta</p> <p>CPAA supports annual scholarships that go to planning students in Alberta and community projects. Charitable donation receipts are provided for donations over \$25.00.</p> <p>You may donate directly online to CPAA anytime: Donate to CPAA CPA Alberta at www.cpaa.biz/content/donate-cpa</p>	

MAY 1 MONDAY DAILY SCHEDULE

8:00AM	REGISTRATION AND HOT BUFFET BREAKFAST <i>EDUCATION SESSION PARTICIPANTS ONLY</i>	
9:00 - 12:15PM	EDUCATION SESSION Location: Glacier Hall <i>Sponsored by Alberta Counsel</i> The Evolution Of Planning Alifeyah Gulamhusein Brownlee LLP	 ALBERTA COUNSEL LAWYERS ♦ LOBBYISTS
12:15 - 1:00PM	BUFFET LUNCH <i>Education session participants only</i>	
1:15 PM	Welcome Remarks	
1:30 - 2:30PM	Location: Glacier Hall <i>Sponsored by ISL</i> Keynote The Intersection of Planning & Politics Ryan Jespersen, Real Talk	
2:30 - 2:45PM	BREAK <i>Sponsored by County Of Newell</i>	
2:45 - 3:45PM	CONCURRENT SESSIONS Location: Kananaskis <i>Sponsored by Parkland County</i> 1A Municipal Strategic Planning on the Frontline of a Political Battle Royale Brian Murray, B&A Lenore Swystun & Samantha Mark, Prairie Wild Consulting	
	Location: Glacier Hall <i>Sponsored by Scheffer Andrew Ltd.</i> 1B Your Development Approval Process: Health Check Kristen Harder & Brandy MacInnis, Dillon Consulting Ltd.	
3:45 - 4:00PM	BREAK <i>Sponsored by County Of Newell</i>	
4:00 - 4:45PM	CONCURRENT SESSIONS Location: Glacier Hall <i>Sponsored by School of Architecture, Planning and Landscape, University of Calgary</i> 1C Small Communities: Opportunities to work remotely Nick Pryce	
	Location: Kananaskis <i>Sponsored by Alberta Real Estate Foundation</i> 1D Cyphoning Real Estate Opportunities through Urban Farming in Alberta Municipalities Pablo Pina PhD, SAIT, MacPhail School of Energy Liz Barker BA, SAIT	
5:30 - 9:30PM	Location: Century Mile Racetrack & Casino <i>Sponsored by B&A and Dillon Consulting Ltd.</i> Welcome Reception	 

MAY 1 **MONDAY** PROGRAM DETAILS

EDUCATION SESSION

9:00 - 12:15PM Glacier Hall

The Evolution of Planning

Alifeyah Gulamhusein
Partner, Brownlee LLP

Appreciating the history of land development and planning can inform your understanding of present planning and help predict future planning. This session will provide an overview of the history of planning in Alberta and consider how this history informs municipal and intermunicipal planning today. We will also consider future municipal and intermunicipal planning issues and how municipalities can prepare for the future.

Sponsored by Alberta Counsel



Alifeyah Gulamhusein

agulamhusein@brownleelaw.com

Alifeyah began working at Brownlee LLP as a Summer Law Student in 2008. Throughout law school, Alifeyah continued working for Brownlee LLP on a contract basis helping developing a planning and development database. In 2010, Alifeyah joined Brownlee LLP as an Articling Student (Student-at-Law), was called to the bar in 2011 and joined the firm as an Associate in the Municipal Law Department. Alifeyah chose law because she enjoys a challenge and enjoys helping clients resolve problems. Alifeyah also enjoys the oral advocacy and any opportunity to provide educational training. Alifeyah moved to Edmonton in elementary school and has lived here all her life since. She obtained a Bachelor of Arts from the University of Alberta and went on to obtain a Bachelor of Education in English. Alifeyah was a high school teacher for 6 years in Edmonton before she decided to pursue a career in law. In 2007, Alifeyah started law school at the University of Calgary and obtained her J.D. in 2010. Alifeyah summered and articulated at Brownlee LLP and joined the firm's Municipal Law Department in 2011. In 2013, Alifeyah took a position as in-house legal counsel for the Regional Municipality of Wood Buffalo. There she began as an associate and in 2014 she became the Manager of Legal Services. Alifeyah helped the Regional Municipality through the devastating fires of May 2016 and in May of 2017 she rejoined Brownlee LLP's Municipal Law Department.

WELCOME REMARKS

1:15PM

Alisha Mody *CPAA Chair*

Geoff Tiffin *CPAA Conference Chair*

Mayor Tanni Doblanko

Leduc County

Mayor Bob Young

City of Leduc

KEYNOTE

1:30 - 2:30PM Glacier Hall

The Intersection of Planning & Politics

Ryan Jespersen, Host

Real Talk

How much public discourse and opinion is polluted by misinformation, smoke screens, and noise? Real Talk host Ryan Jespersen has his finger on the pulse of the province. From 15-minute cities to 100-year floods, he lays out how it all lines up at The Intersection of Politics and Planning.

Sponsored by ISL



Ryan Jespersen

ryan@ryanjespersen.com

Ryan Jespersen hosts Real Talk, one of Canada's most-downloaded modern talk shows. He recently graced the cover of Edify Magazine as the "Prince of Podcasting". Ryan was named one of Alberta's 50 Most Influential People by Venture Magazine, and was on Avenue's inaugural list of Edmonton's Top 40 Under 40. You'll find him online at ryanjespersen.com, and on Twitter and Instagram @ryanjespersen.

MAY 1 **MONDAY** PROGRAM DETAILS

CONCURRENT SESSIONS

1A 2:45 – 3:45PM Kananaskis

Municipal Strategic Planning on the Frontline of a Political Battle Royale

Brian Murray RPP

B&A

Lenore Swystun RPP

Samantha Mark RPP

Prairie Wild Consulting

In a post-pandemic environment, resiliency is the name of the game. The modern municipality needs to be agile while navigating the next “boom” on the horizon. In the face of adversity, uncertainty, and a hint of optimism, municipal strategic planning has been filling the gap in plans and policies to better organize, prioritize and optimize municipal governments to leap forward into the next frontier. B&A Studios and Prairie Wild Consulting have been helping municipal governments create compelling municipal-wide visions and strategic objects and tactics that are measurable and move the needle on their strategic imperatives. Working with the Rural Municipality of Edenwold, Saskatchewan, the dynamic duo was able to assist the RM in staving off threats of annexation through a collaborative and forward-looking process that engaged the community as a whole to create buy-in on a unified vision of the future. Join us to learn more about how community-wide engagement and strategic planning in rural Alberta can help advance your most vital strategic imperatives.

Sponsored by Parkland County



Brian Murray

bmurray@bastudios.ca

Brian is an urban planner and partner who leads B&A's Edmonton Office. As an urbanist and city-builder, Brian collaborates with public and private sector clients and stakeholders to build community-based solutions for today's shifting challenges. Brian has over 16 years of experience working across public and private sectors in Western Canada helping shape communities into vibrant, inclusive, and thriving places. Brian's experience spans city-wide plans and policies, transit-oriented and infill development planning, master site development planning, new community planning, commercial and industrial planning and municipal strategic planning.

Brian is one of Avenue Magazine's Top 40 Under 40 Alumni and is a Registered Professional Planner with the Alberta Professional Planners Institute, British Columbia Institute of Planners and Canadian Institute of Planners.



Lenore Swystun

Lenore Swystun is the Founding Director and Principal Partner with Prairie Wild Consulting and a Registered Professional Planner (RPP) and Sociologist. Lenore is a planning and research professional with over 30+ years of experience in comprehensive regional and community planning and engagement, facilitation, indicator development, needs assessments, governance and strategic planning, sustainable and environmental planning, cultural and heritage planning, planning with Indigenous communities, policy development, housing and more. Lenore has guided and mentored a collaborative-based team and network of Prairie Wild associates who work together to deliver projects drawing from their various skillsets, experiences, and passions.

In addition to her professional work, Lenore is committed to giving back to her community and is involved with various local, provincial, national, and international organizations. She is board member with the Saskatchewan Chamber of Commerce; sits on the City of Saskatoon Municipal Heritage Advisory Committee; is the Vice-Chair and Civics Coordinator of her local community association; and, hosts a local community radio show, *Civically Speaking*, where she shares her insights on civic issues.



Samantha Mark

Samantha Mark is an active member of many organizations, which reflects her commitment to the community. She currently serves as a board member of the International Association of Public Participation (IAP2) Prairies Chapter, the Canadian Rural Revitalization Foundation, and the Chair of the Canadian Institute of Planners Standards Committee. With past experience as a committee member of the Canada Mortgage Housing Corporation (CMHC) Housing Supply Challenge Advisory Committee and an executive member of the Saskatchewan Professional Planners Institute, Samantha's skills and expertise are unmatched.

To enhance her skills, Samantha completed a certificate in Group Facilitation from the University of Saskatchewan Centre for Continuing and Distance Education and received training from the Salzburg Global Forum for Cultural Innovators based in Austria. Samantha's enthusiasm and warmth are contagious, and she inspires everyone she meets. Her dedication to her work and community is unparalleled, and her positive attitude brings sunshine wherever she goes.

Public safety and democratic engagement are fundamental to the well-being of all citizens and the future of our communities.

MAY 1 **MONDAY** PROGRAM DETAILS

CONCURRENT SESSIONS

1B 2:45 – 3:45 Glacier Hall

Your Development Approval Process: Health Check

Kristen Harder RPP

Brandy MacInnis RPP

Dillon Consulting Limited

In the context of the municipal planning framework, the municipal Development Approval Process (DAP) covers the first applicant inquiry through the release of securities. The process relies on a clear political and administrative direction and the collaboration of several municipal departments spanning the approval spectrum. But what happens when staff turnover? Political agendas shift? Application volumes grow? Provincial regulations change? How can you and your staff design your DAP to accommodate the ever-changing environment of municipal approvals?

While each municipality takes a unique approach to build DAP systems to respond to its needs, it is easy to forget that without regular health checks, these processes can become dated, inefficient, and confusing for applicants. The ailment of a neglected DAP? Loss of sleep for managers, stressed-out staff, and frustrated applicants. The silver lining is that even small process improvements can lead to meaningful change.

This presentation is designed to help municipal officials and administration to complete a health check on their DAP. The application of LEAN thinking principles and process re-engineering techniques in a DAP review will uncover opportunities for incremental change that lead to major improvements in managing and approving development applications. The result is the ability to achieve your municipal vision and goals, reduced DAP timelines to increase competitiveness, and consistent processes that support your local developers and builders as they invest in your community.

Sponsored by Scheffer Andrew Ltd.



Brandy MacInnis

bmacinnis@dillon.ca

Brandy is an Associate and Project Manager at Dillon with over 20 years of experience managing land development and policy projects in the public and private sectors. In addition to being a Registered Professional Planner and member of IAP2, she has recently completed a Business Analysis Certificate with Mount Royal University. Brandy has the skills needed to collaborate with stakeholders to effectively understand business problems and opportunities, analyze needs and solutions, and recommend strategies to improve development approval processes.

CONCURRENT SESSIONS

1C 4:00 – 4:45 Glacier Hall

Small Communities: Opportunities to work remotely

Nick Pryce RPP

V3 Group of Companies

COVID resulted in people having to work online that has led to the realization that people don't always need to be in an office creating opportunities for where people may want to live. This presentation will look at the trends and challenges occurring between remote working and the traditional office environment along with the opportunity it presents for smaller communities.

Sponsored by School of Architecture, Planning and Landscape, University of Calgary



Kristen Harder

kharder@dillon.ca

Kristen is a Registered Professional Planner with a Master degree in Urban and Regional Planning from the Toronto Metropolitan University (formerly Ryerson University). Kristen has over six years of experience in the public and private sectors and is currently working with Dillon as a Planner. Kristen has worked on meaningful projects throughout Canada and internationally, providing her with a wide breadth of experience. Kristen enjoys collaborating with clients to develop impactful policies and provide solutions-based support for improving municipal development approvals.



Nick Pryce

npryce@v3co.ca

Nick is the Director of V3's Planning Group and has over 20 years of planning experience in New Zealand, Canada and the United Kingdom. He has worked in both the private and public sectors with experiences in public engagement/facilitation, sustainable development, transportation, governance, mixed land use development, climate change and commercial and residential development. Nick specializes in the area of policy and regulatory work.

MAY 1 **MONDAY** PROGRAM DETAILS

CONCURRENT SESSIONS

ID 4:00 – 4:45PM Kananaskis

Cyphoning Real Estate Opportunities through Urban Farming in Alberta Municipalities

Pablo Pina

Liz Barker BA

MacPhail School of Energy, SAIT

Pablo and Liz will provide compelling narratives of their experience throughout the project and significant research findings. During the preliminary stages of this project, the research was presented at the Bow River Basin Council AGM.

Urban farming is the practice of cultivating, processing, and distributing agricultural products throughout cities or other heavily populated areas (Sanyé-Mengual et al., 2015). As it relates to real estate, urban farming aims to combine food production and design, in and on buildings, in urban areas, including rooftop gardens, rooftop greenhouses, and/or indoor farms. Urban farming is an attractive proposition to integrate sustainable food production and design into vacant land and real estate, effectively optimizing real estate space and providing a solution for static large vacancy rates in commercial real estate, among other forms, in Alberta's largest municipalities. A decreasing trend prior to the COVID-19 pandemic, vacant real estate has since increased in several urban centers throughout Alberta. The COVID-19 Pandemic also contributed to an increased interest in urban farming through revealing how dependent large cities are on external sources for essential goods and services (Pulighe & Lupia, 2020). The increasing need for urban farming, intersecting with the dynamic real estate landscape in Alberta, offers an opportunity to incentivize private real estate owners to rent space to farmers.

Sponsored by Alberta Real Estate Foundation



Pablo Pina

pablo.pina@sait.ca

Dr. Pina is the Academic Chair of Sustainability in the MacPhail School of Energy; he has over 15 years' experience in water sustainability and management, and a strong government, non-profits, industry, and post-secondary network. His work has been presented and acknowledged internationally.



Liz Barker

Terri.Barker@sait.ca

Liz is a recent graduate from UBC with a degree in Anthropology and is currently pursuing a Master of Public Health. In 2021, Liz joined the MacPhail School of Energy at SAIT as a technical writer in sustainability. As a passionate researcher and writer, Liz has assisted Pablo Pina with several projects to date, her most recent work being the Urban Farming project

MAY 2 **TUESDAY**

DAILY SCHEDULE

7:30 - 8:30AM	BREAKFAST		
8:30 - 9:45AM	<p>Location: Glacier Hall Sponsored by Northern Sunrise County</p> <p>P1 Keynote The Grey Zone: New Ways Forward in the Convergence of Planning and Economic Development Chris Fields</p>		
9:45 - 10:00AM	BREAK		
10:00 - 11:15AM	CONCURRENT SESSIONS	<p>Location: Glacier Hall Sponsored by Parkland County</p> <p>2A Electoral Boundaries Brian Conger & Darren Young, ISL</p>	
		<p>Location: Kananaskis Sponsored by B&A</p> <p>2B Reimagining the Reservoir: Adapting for the Future to Survive in an Evolving World Daniel MacGregor, B&A</p>	
12:00 - 1:00PM	<p>Location: Glacier Hall Sponsored by Big Lakes County</p> <p>CPAA Annual General Meeting and Election – Hot Buffet Lunch</p>		
1:15 - 2:30PM	CONCURRENT SESSIONS	<p>Location: Kananaskis Sponsored by FORTIS</p> <p>3A The Town of Calmar’s Community Vitalization Plan and Tour Sylvain Losier & Sandra McIntosh, Town of Calmar Chelsea Whitty, DIALOG</p>	
		<p>Location: Glacier Hall Sponsored by Scheffer Andrew Ltd.</p> <p>3B Municipal Councils and Part 17 of the Municipal Government Act: Limits on the Exercise of Discretion Kelsey Becker Brookes, Reynolds Mirth Richards & Farmer LLP</p>	

Program continued on next page

MAY 2 **TUESDAY**

DAILY SCHEDULE (CONTINUED)

11:45 - 1:00PM	Location: Glacier Hall CPAA Annual General Meeting and Election — Hot Buffet Lunch	
2:45 - 4:00PM	CONCURRENT SESSIONS	Location: Glacier Hall 4A Spend Money to Make More Money: Building Your Municipal Tax Base via Area Structure Plans Jonathan Schmidt, Bluerock Planning, Okotoks Devin Diano, Palliser Regional Municipal Services Chris Fields, Rynic
		Location: Kananaskis <i>Sponsored by Alberta Real Estate Foundation</i> 4B Affordable and inclusive housing: Perspectives from Stony Plain Courtney Laurence, ISL Chelsey Rudolph, Town of Stony Plain
6:00PM	Location: Foyer <i>Banquet beverages sponsored by City of Leduc</i> Reception	
6:30PM	<i>Sponsored by Lethbridge County</i> Banquet	
8:00PM	<i>Banquet entertainment sponsored by County of Grande Prairie</i> Entertainment by Borch Brothers	
9:00PM	<i>Sponsored by Dillon Consulting Ltd.</i> Silent Auction	



Support Planning Education in Alberta

Donate to the CPAA's Student Scholarship Fund
 CPAA supports annual scholarships that are awarded to planning students in Alberta and community projects.

MAY 2 **TUESDAY**

PROGRAM DETAILS

KEYNOTE

PI 8:30 – 9:45AM Glacier Hall

The Grey Zone: New Ways Forward in The Convergence of Planning and Economic Development

January, 2020: What's the worst that could happen? In 2020 who knew that "You're on Mute" would feel like the name of a family member. Crisis has a way of urging us to step beyond complacency to see challenges and opportunities in a new light. Like a breath of fresh air, we are more willing to question why things need to be the way they are. Is there a better way? From housing affordability to "red tape," the molasses of issues we have felt forever stuck in has a window of opportunity to yield to embrace of the art of possibilities. Let's start with a wild premise that will satisfy few who participate in modern day development approvals processes: the development industry isn't bad. The municipality isn't bad. Protectionist community interests aren't bad. But Houston we have a problem: we are struggling to find overlap in the productive zone of common interests. What could Plan B – where we tip over the apple cart of our conventional planning perspective and re-imagine it - look like? Can we stitch together an optimist's world where we successfully address some big challenges of the day like ambitious vision setting, missing commercial middles and entrepreneurial ecosystem development, missing housing middles and housing attainability and affordability, asset management, market economics awareness and investment value proposition development, placemaking, development approval process efficiency and effectiveness, and brand and communications with effect? The answer is yes – well or we should at least try. But to get there, we need to be willing to let go of the past. In the "grey zone," we liberate ourselves to design the future we imagine. Join our speaker – Chris Fields – in his usual style of "informative, entertaining, and a little bit crazy" as he steps toward the future of planning and economic development in the convergence zone – with how's, hard truths and handy tips at the ready.



Chris Fields

chris@rynic.org

Presenter Information Chris is an informative, entertaining, and insightful strategic humorist with a serious message: dare to be different and reach highest aspiration or join the burgeoning ranks of the unnoticed. Chris' 30 years of award-winning community economic development and planning experience has been dedicated to reconnecting people to the power of community-building. His dry sense of humour and no nonsense, cut-through-clutter style challenges conventions and leaves people with inspiration to "make community-building personal."

Sponsored by Northern Sunrise County



MAY 2 **TUESDAY** PROGRAM DETAILS

CONCURRENT SESSIONS

2A 10:00 – 11:15AM Glacier Hall

Electoral Boundaries

Brian Conger RPP

ISL

Darren Young RPP

ISL

This presentation provides a backgrounder on local electoral boundaries (aka wards or divisions) and the ward system in Alberta, the provincial legislative framework, and best practices for undertaking a boundary review. The presentation covers technical lessons learned and important, but little discussed, considerations such as the timing of adopting new electoral boundaries. Lastly the presentation presents a case study from the 2020 Rocky View County Electoral Boundary and Governance Review to provide a topical reference point for attendees.

Sponsored by Parkland County



Brian Conger

BConger@islengineering.com

Brian is a Community Planner specializing in municipal policy, neighbourhood development and social sustainability in both urban and rural contexts. He leads the planning practice in Calgary in the pursuit and execution of comprehensive planning policy and land development plans across Western Canada. Brian has a proven ability to research, develop and successfully deliver planning projects.

Brian is a talented public speaker and an experienced facilitator, having led dozens of public and stakeholder engagement forums with an emphasis on grassroots community consultation. A Research Fellow of the School of Public Policy, he has published articles on topics as varied as municipal revenue generation and infrastructure financing, intermunicipal and intra-metropolitan tax competition and community-scale local governance. Brian's interests in urban policy, city-region governance and urban-rural equity enhance his ability to foster community development and actively plan engaging neighbourhoods.

CONCURRENT SESSIONS

2B 10:00 – 11:15AM Kananaskis

Reimagining the Reservoir: Adapting for the Future to Survive in an Evolving World

Daniel MacGregor RPP
Associate, B&A



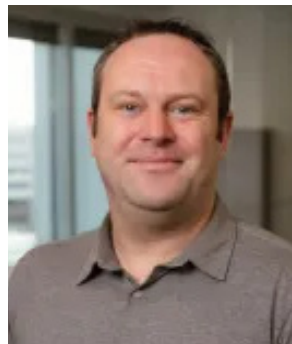
Darren Young
dyoung@islengineering.com

Darren Young is a registered professional planner and certified GIS professional with over 20 years of progressive community planning and GIS analysis experience in the public and private sectors. He has keen interests in municipal restructuring, census, and electoral boundary delineation as well as an affinity for demographic analysis, growth analysis, and growth management.

Darren has contributed to the review of different specialized municipality governance models in Alberta, overseen the preparation of municipal census demographic reports, managed execution of a municipal census in collaboration with a contracted census coordinator and assisted municipalities in appealing federal census results to Statistics Canada. He has also successfully rationalized six municipal boundary adjustments, led the technical analysis aspects of the Rocky View County Electoral Boundary and Governance Review and authored an article – City Status in Alberta – published in PLAN North West.

Many resource-reliant smaller communities across Western Canada are facing significant challenges as their traditional industries (such as coal mining) reach their final stages. At the same time, many of these communities contain underutilized spaces with significant potential to improve for both existing users and to attract new visitors. In 2020, B&A began working with the Town of Coronach, Saskatchewan to “Reimagine the Reservoir” to determine how their existing Poplar River Community Park could be enhanced and expanded while considering the realities of their small community and the regional context. This involved a review of existing policies and background information, an economic / marketing analysis, design exercises, engineering and environmental studies, and significant stakeholder collaboration / community engagement. This resulted in a Master Plan & Implementation Report weaving through the regulatory context and outlining the next steps for this optimistic yet realistic vision. Join B&A’s Daniel MacGregor to learn more about this exciting project and see how this process could work for your community.

Sponsored by B&A



Daniel MacGregor
dmacgregor@bastudios.ca

Daniel is an Associate with B&A and has over fourteen years of experience in the planning and development field. He has both public and private sector experience in developing neighbourhood plans, land use redesignations/rezonings, development permits, subdivisions, due diligence and public engagement and assessing proposed development activities surrounding pipelines.

MAY 2 **TUESDAY** PROGRAM DETAILS

CONCURRENT SESSIONS

3A 1:15 – 2:30PM Kananaskis

2:30PM load bus to travel to Calmar

4:30PM load bus to travel back to hotel

The Town of Calmar's Community Vitalization Plan and Tour

Sylvain Losier RPP
CAO, Town of Calmar

Sandra McIntosh,
Economic Development Officer
Town of Calmar

Chelsea Whitty RPP
Associate, DIALOG

Calmar is a young and growing community and downtown is a key part of this vitality. Founded in 1894, Calmar is a perfectly situated commuter town. A close drive to big city amenities, entertainment, and places of work, but far enough away to maintain a small-town feel. This prosperous agricultural community boasts first-rate schools, a strong technical labor force, and a young, growing population of 2,300 people. The town is surrounded by year-round tourism destinations such as Pigeon and Wizard Lakes, and the downtown features vibrant, locally owned businesses that thrive in a supportive, business-oriented community. However, there is a need to invest in aging public infrastructure, make better use of underutilized spaces along main street, support walkability, and encourage new investment so that the overall character and experience of downtown can continue to be enhanced. The Community Vitalization Plan is not a blueprint for development. Rather, it provides a framework for strategic decision-making about the form and character of public spaces, including sidewalks, intersections, and open spaces along main street. The Community Vitalization Plan focuses to create a vibrant and inviting place for residents, businesses and visitors alike.

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Sylvain Losier
SLosier@calmar.ca

Sylvain Losier is The Town of Calmar's Chief Administrative Officer. Sylvain holds a Master's in Planning and Regional Development from Laval University, and brings to the Town more than 20 years of experience acquired within various levels of local government. Prior to joining our community, Sylvain worked more than three years with Leduc County, and for the last decade, the City of Leduc as part of their extended leadership team. With the City, he served as the Planning and Economic Development Director for the past two years. Born and raised on the East coast, Sylvain moved from New Brunswick to Leduc with his wife Julie and his daughter Emilie in 2009. Since then, they have welcomed their son Simon, and most recently, a young Sheepadoodle named Pepper.



Sandra McIntosh
SMcIntosh@calmar.ca

Sandra McIntosh, an Economic Developer with nine years of experience, started out as a Program Coordinator and worked her way up to Officer. Prior to joining the community, Sandra worked for the Leduc/Nisku Economic Development Association and recently as the EDO at Brazeau County. She has a passion for business and enjoys

supporting local businesses in achieving their goals. Sandra and her husband have been residents of Calmar for 25 years and are proud to be raising their three boys in this great community. She enjoys driveway visits with her neighbors, cheering on her boys in basketball, and shopping at Calmar's local stores.



Chelsea Whitty
cwhitty@dialogdesign.ca

Chelsea is an ambitious urban planner, talented facilitator, and dedicated project manager who has been with DIALOG since 2016. Interested in all aspects of urbanism, Chelsea's portfolio of work spans across traditional policy development, broad scale master planning, urban design, sustainable urban integration, and public engagement.

She thrives in collaborative environments and believes that exploring the context of a problem is the first step to creating the most thoughtful, responsive, and resilient solutions. Her design ethos is based on three key elements: process, people, and place. She is skilled at bringing in the public voice to her projects and translating community feedback and technical considerations into tangible outcomes.

Chelsea is an Associate at DIALOG, a registered professional planner with Alberta Professional Planners Institute (APPI) and a member of the Canadian Institute of Planners (CIP). She is passionate about strengthening the profession of planning in Canada and giving back to the industry. Chelsea has served as an APPI council member, a National Standards Committee board member, and a mentor to new planners. She is a sessional instructor at the University of Alberta in the School of Urban and Regional Planning.

CONCURRENT SESSIONS

3B 1:15 – 2:30PM Kananaskis

Municipal Councils and Part 17 of the Municipal Government Act: Limits on the Exercise of Discretion

Kelsey Becker Brookes

Partner, Reynolds Mirth Richards & Farmer LLP

Municipal councils are given a broad authority to enact planning bylaws under Part 17 of the Municipal Government Act, however the authority is not unlimited. Legal challenges to planning bylaws, including statutory plans and land use bylaws, are becoming increasingly common. This session will consider the scope of a municipal council's planning and development authority and limitations on that authority. Topics of discussion may include the requirements for valid council action, grounds for challenges to planning and development decisions, and a discussion of the different roles council may play in the planning and development process.

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Kelsey Becker Brookes

Kelsey is Co-Chair of RMRF's Municipal Law team and provides advice to municipalities on Council issues, elections, planning and development, tax recovery, enforcement, bylaws, pecuniary interests, Codes of Conduct, expropriation, inter-municipal disputes and assessment. In addition, she helps municipalities with the more traditional issues faced by all corporations, including reviewing agreements, litigation and employment issues. Kelsey is particularly interested in planning and development and working with Subdivision and Development Appeal Boards and has taught and lectured extensively on the topic.

In addition to her municipal work, Kelsey carries on practice of Employment Law, representing both employers and employees, and a general litigation practice. She has appeared at all levels of Courts in Alberta and before a number of boards and tribunals.

When she isn't traveling throughout the province meeting with clients, Kelsey enjoys spending time outdoors with her husband, four children and two dogs. She is also an avid runner and when she's not hitting the pavement you can find her cycling, swimming, cross country skiing or making quilts.

MAY 2 **TUESDAY** PROGRAM DETAILS

CONCURRENT SESSIONS

4A 2:45 – 4:00PM Glacier Hall

Spend Money to Make More Money: Building Your Municipal Tax Base via Area Structure Plans

Jonathan Schmidt RPP
Principal and Senior Planner,
Bluerock Planning, Okotoks

Devin Diano
CAO, Palliser Regional Municipal Services

Chris Fields
Rynic

Want to grow your tax base? Have you considered municipal-led Area Structure Plans? Many rural municipalities are recognizing that to grow their tax base they need to help their developers get a head start. Area Structure Plans are one tool municipalities have to help spur and attract development. Listen and learn about how your municipality can grow its tax base by hearing about examples of small town and county-led area structure plans. Examples will include two ASPs in the Town of Oyen, Sheerness ASP in Special Areas Board, an in-progress ASP in Linden, and the Nanton Westview ASP. Topics covered will include: how to work with private landowners and stakeholders, market/economic analysis of small / rural municipalities, engineering/technical studies, funding and how to save money on ASPs, and innovative tools such as drone technology and marketing.

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Jonathan Schmidt
jonathan@bluerockplanning.ca

Jonathan is president of Bluerock Planning and is one of western Canada's leading planning consultants specializing in small towns/cities, rural municipalities, Indigenous communities and regional planning. He has led award-winning plans and worked with world renowned regional planner Peter Calthorpe.

Jonathan's 12+ years of professional planning experience has focused on raising the bar for municipal planning policy and regulation. He believes strongly in the integration of economic development and planning to achieve more resilient and thriving communities, especially in rural western Canada.



Devin Diano

ddiano@palliserservices.ca

Devin is the CEO/Director of Planning with Palliser Regional Municipal Services (PRMS). Devin began his planning career in the City of Lethbridge in 2016 before joining PRMS in 2018. In his 6+ years of experience, he has had the opportunity to work with a diverse range of municipalities ranging from the City of Lethbridge to small towns, villages and rural municipalities with PRMS. His experience working with various municipalities on a wide variety of project types has given him a well rounded background in planning in Alberta. Devin is passionate about rural Alberta and looking for ways to help small municipalities thrive through proactive planning and economic development.



Chris Fields

chris@rynic.org

Presenter Information Chris is an informative, entertaining, and insightful strategic humorist with a serious message: dare to be different and reach highest aspiration or join the burgeoning ranks of the unnoticed. Chris' 30 years of award-winning community economic development and planning experience has been dedicated to reconnecting people to the power of community-building. His dry sense of humour and no nonsense, cut-through-clutter style challenges conventions and leaves people with inspiration to "make community-building personal."

Community planning is intended to create municipalities with vitality and sustain the municipalities we live in by promoting orderly and efficient development that protects our environment, conserves resources, promotes social gathering, enhances a communitiesy, and provides for transportation, industry, and economic needs.



CPAA Conference Delegates

Thank you for attending and supporting CPAA's 2023 Conference. In order to continue to deliver relevant and quality presentations please participate in this survey.

MAY 2 **TUESDAY** PROGRAM DETAILS

CONCURRENT SESSIONS

4B 2:45 – 4:00PM Kananaskis

Affordable and inclusive housing: Perspectives from Stony Plain

Courtney Laurence RPP

ISL

Chelseay Rudolph RPP

Town of Stony Plain

The provision of affordable and inclusive housing is an issue that is becoming increasingly prevalent across Canadian municipalities. What type of housing is needed in the community? Which groups are in need of housing supports? What is the municipality's role when it comes to affordable housing? How can we make progress on a systemic issue at a local level?

Understanding the current supply of housing across the housing continuum and where the greatest needs will be in the future are key to ensuring that a balanced housing supply is being developed to meet residents' varying needs. This understanding is also important to inform action-oriented policy and evidence-based decision-making. In late 2021, the Government of Alberta released its 10-year plan to address affordable housing and throughout 2022 worked to deliver a municipal housing needs assessment template to support one of the key actions identified in the 10-year plan. It is a great time for municipalities to develop housing needs assessments as there is recent data available to inform the data collection and analysis.

This session will explore how Stony Plain has proposed to address their community's housing needs through the development of its first Housing Strategy. You will learn how Stony Plain assessed their housing needs and lessons learned from implementation over the past year. Please join us to continue the conversation as we navigate these challenges to find innovative housing solutions.

Sponsored by Alberta Real Estate Foundation



Courtney Laurence

CLaurence@islengineering.com

As ISL's Lead, Social Policy Planning, with over 10 years of experience, Courtney provides professional planning and public engagement services to municipalities, Indigenous communities, and developers across Canada. Courtney conducts Housing Needs Assessments and Strategies and Age-Friendly Plans with an eye to equitable development and the cocreation of complete communities. She is highly skilled in undertaking data analysis and research and analyzing and developing land use policies, and regularly leads and contributes to the development of community plans and land use bylaws. Courtney is also experienced in the development and implementation of comprehensive communications plans and engagement strategies and is well versed in virtual and in-person engagement methodologies.







Chelseay Rudolph

crudolph@stonyplain.com

Chelseay has a Bachelor of Community Design from Dalhousie University with Honours in Environmental Planning and Sustainability. Her passion for environmental and social sustainability led to her current position as a Sustainability Planner with the Town of Stony Plain where she manages the Town’s environmental portfolio. With a strong focus on policy and placemaking, Chelseay keeps busy by coordinating sustainability initiatives, hosting community events, and completing various current and long-range planning projects.

MAY 3 WEDNESDAY DAILY SCHEDULE

8:00 - 9:00AM	<i>Sponsored by County of St. Paul</i> BREAKFAST	
9:00 - 10:15AM	Location: Glacier Hall <i>Sponsored by Brownlee LLP</i> P2 Should Alberta Municipalities Embrace Innovative Land Use Bylaws? Kendra Raymond, City of Beaumont Trevor Illingworth, City of Edmonton Craig Thomas, City of Fort Saskatchewan Moderator David Schoor, ISL	
10:15 - 10:30AM	BREAK	
10:30 - 12:00PM	Location: Glacier Hall <i>Sponsored by Fortis</i> Closing Plenary Planning for the Unknown Reeve Paul McLauchlin, <i>President</i> , RMA Mayor Cathy Heron, <i>President</i> , ABmunis Dr. Mary-Ellen Tyler, University of Calgary Moderator David Schoor, ISL	

Student Participation 

MAY 3 **WEDNESDAY** PROGRAM DETAILS

PLENARY

P2 9:00 – 10:15AM Glacier Hall

Should Alberta Municipalities Embrace Innovative Land Use Bylaws?

Kendra Raymond RPP, City of Beaumont

Trevor Illingworth RPP, City of Edmonton

Craig Thomas, City of Fort Saskatchewan

Moderator David Schoor RPP, ISL

You bet! Alberta is at the forefront of land use bylaws that are progressive and innovative.

Land use bylaw authors from Beaumont, Edmonton, and Fort Saskatchewan will share their journey from the creation of a municipal vision to implementation through their land use bylaw. In an interactive session of a 45-50 minute facilitated panel discussion each of our three panelists, will describe their Municipal Development Plan (MDP) and Land Use Bylaw (LUB) story. Questions will follow the discussion.

The facilitated panel discussion will illustrate the work each municipality has undertaken, from project conception to implementation, including engagement with stakeholders and the public, and highlighting their trials and tribulations and their successes. Each municipality has created their planning documents by considering council direction, current market conditions, and best practices in the profession, such as climate readiness, gender equity, sustainability planning, and place making.

It will also be interesting for participants to know that each of three municipalities represented by the panel are at a different phase of MDP and LUB implementation. Beaumont adopted its new MDP in 2018 and adopted a new LUB in April 2019. Edmonton adopted its new MDP in December 2020 and drafted a new ZB recently (seeking public input). Fort Saskatchewan adopted its new MDP in January 2021 and is starting its LUB update project.

This will be an interactive, engaging and informative session hosted by David Schoor.

Sponsored by Brownlee LLP



Kendra Raymond

Kendra.Raymond@beaumont.ab.ca

Kendra Raymond, RPP MCIP, is the Director of Planning and Development with the City of Beaumont, where she provides strategic leadership for the growth of the city of over 20,000 people. She has 15 years professional planning experience across the public and private sectors with a focus on land and economic development, regional planning, and community collaboration. During her tenure at the City, she has overseen the development of many innovative and progressive plans and projects, including the creation of the hybrid Land Use Bylaw and the Autonomous Shuttle Pilot in 2019 which was the first time an autonomous shuttle operated on a public road in mixed use traffic in Western Canada.



Trevor Illingworth

trevor.illingworth@edmonton.ca

Trevor is currently a Senior Planner for the City of Edmonton's Zoning Bylaw Renewal – a complete rewrite of Edmonton's Land Use Bylaw. He has a masters degree in Urban and Regional Planning and has spent his 14 year city planning career in the public sector, splitting time between the areas of policy, zoning and development review. Recently Trevor has been involved with two projects which received recognition from The Canadian Institute of Planners and Alberta Professional Planners Institute: The City Plan, Edmonton's Municipal Development Plan, and Open Option Parking, which resulted in the elimination of minimum parking requirements city-wide. Trevor is now gearing up to drag the family out for a long summer of camping whether they like it or not.



Craig Thomas

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Currently, Craig is Director of Planning and Development for the City of Fort Saskatchewan. Since beginning his career, he has embodied life-long learning earning a Masters in Environment & Management and a Doctorate in Social Science. Through his experiences in nearly three decades as a municipal planner, several years as a researcher of place and creative class theory, and a lifetime of travel, Craig has come to appreciate that people's relationship with place is mediated by a combination of social, cultural, and physical factors. His article, Creative Workers' Perception of Place in Edmonton Canada was published in the January edition of Cities, the International Journal of Urban Policy and Planning. During his free time, Craig makes it his mission to come up with embarrassing Dad jokes to tell in front of his daughter's friends.



Moderator David Schoor

dschoor@islengineering.com

David is a Registered Professional Planner and has 22 years of experience managing multi-stakeholder, municipal and private, and urban and rural land use planning projects. In the last 15 years with ISL Engineering and Land Services Ltd. he has managed more than 100 projects and has developed a highly effective communicative approach and collaborative environment for his clients and stakeholders. During the formative years of David's career, he worked for the City of Edmonton and City of Winnipeg. David has also facilitated land use planning courses for the Elected Officials Education Program, Municipal Affairs, City of Edmonton, and Edmonton Real Estate Board.

Community planning is important because it helps use land and its resources effectively. This process is collaborative, and essential for orderly development.

MAY 3 **WEDNESDAY** PROGRAM DETAILS

CLOSING PLENARY

10:30 – 12:00PM

Planning for the Unknown

Reeve Paul McLauchlin, *President* RMA

Mayor Cathy Heron, *President* ABmunis

Dr. Mary-Ellen Tyler, University of Calgary

Moderator David Schoor, RPP ISL

What does our future look like? How can we be resilient in the face of change? What do we do next? Three important questions for planning and politics. Our panelists will consider current conditions, present their organizations perspective, how challenges are being addressed, and what the future holds. The panelists will discuss how municipalities can build resiliency through, among other things, collaboration.

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Paul McLauchlin

Paul McLauchlin was elected President of Rural Municipalities of Alberta (RMA) at the Fall Convention in November 2020. He is a Ponoka County councillor and is currently the Reeve of Ponoka County and President of RMA. He is also in his fourteenth year as the facilitator for the Battle Lake Watershed Synergy Group, a mechanism for resource developers (oil and gas) and communities to discuss issues, concerns, and mutually beneficial development goals. McLauchlin's professional background is multi-faceted. He is a field biologist, environmental scientist, works in public consultation and communications, and is also a resource/conservation management specialist. His consulting business is in the area of project management, multi-stakeholder programs, ecological, indigenous, and socioeconomic, predevelopment assessment, and public consultations for resource and energy projects. This diverse background will be helpful as he leads RMA during its advocacy on issues including a potential Alberta Police Force or a national energy strategy. The oil and gas industry being an employer and tax base for many rural municipalities, McLauchlin has been advocating for the creation of an innovative strategy that involves rural municipalities because they bring a closeness to the issue, allowing these communities to thrive. McLauchlin holds an MBA in Finance with the University of Leicester, where he researched the barriers and motives of renewable investment of households in rural Alberta. McLauchlin also sits on the Board of Governors of Old College



Mayor Cathy Heron

Cathy Heron was re-elected Mayor of the City of St. Albert for a second term in October 2021. She has served on city council since 2009. Cathy was elected President of Alberta Municipalities on November 19, 2021. She served as a director in 2015, and as Vice President (cities up to 500,000 people) in 2017. She is also a Director of the Edmonton Metropolitan Region Board and the Alberta Recycling Management Association.

Cathy prides herself on a collaborative approach to leading and governing and believes St. Albert will thrive only if the region and province thrive.



Dr. Mary-Ellen Tyler

tyler@ucalgary.ca

Mary-Ellen has interdisciplinary graduate degrees in environmental science, design, and planning and is currently full professor in the School of Architecture, Planning, and Landscape at the University of Calgary. She has also worked internationally and in Canada on environmental planning projects and community development projects. She has held senior positions with the Government of Canada in inter-governmental relations and regional development planning. Her current research involves integrating water management and land use planning in regional landscape planning and climate change adaptation.

Community planning aims to improve our collective quality of life and the effectiveness of services, like the provision of utilities and roadways, and designating land for housing, businesses, and schools, and parks. This is a collaborative effort between your elected officials' municipal staff, consultants, and landowners, and ratepayers.

A BRIEF HISTORY OF THE ASSOCIATION

Dr. Tom Burton, September 2010, An excerpt from the original report.

Our story begins with the founding of the Community Planning Association of Canada (CPAC), incorporated on November 15, 1946. Funded by Central (now Canada) Mortgage and Housing Corporation (CMHC), its purpose was to promote public education and citizen involvement in planning in Canada. Provincial Divisions of CPAC were founded in the 1950s and 1960s.

Membership of CPAC was in the thousands in its early years, with hundreds of delegates attending national conferences held in cooperation with such organizations as the Town Planning Institute of Canada (TPIC) and the American Planning Association (APA). As well, CPAC organized workshops and seminars and produced publications that were distributed widely. Notable among these was *The Citizen's Role in Community Planning* published in 1966.

In 1977, the Board of Directors decided that the Alberta Chapter should not continue under the name of the moribund Community Planning Association of Canada. Phil Elder – a Board Member and lawyer – drafted a constitution for the establishment of the Community Planning Association of Alberta (CPAA) as a non-profit, non-professional association under the Alberta Societies Act. The Association was incorporated on October 28, 1977. ***Its purpose was – and still is – to serve as a forum for discussion of community planning concepts, ideas and issues with a view towards solutions. It is dedicated to the promotion of community planning in the Province of Alberta.***

The CPAA has undergone five distinct phases of development in its 31-year history. The first phase, from 1978 to 1983, a period of **Optimism**. Despite an extreme shortage of funds and members, there was an air of enthusiasm and confidence about the Association, a belief that it could truly make a difference.

Perhaps inevitably, spring of enthusiasm increasingly clashed with the realities of scarce resources and, all too quickly, optimism gave way to stress and strain. The next period from 1984 through 1995 as years of **Struggle**. This period was dominated by the search for a stable constituency.

The period from 1996 through 1999 was one of **Cooperation**. A joint annual conference was held with the Alberta Association of the Canadian Institute of Planners (AACIP) in each of the four years, providing a small measure of stability in both attendance and finances. But 'turf wars' during the last couple of years led to a clearer understanding of the differing roles of CPAA and AACIP and an agreement to discontinue the joint conferences for the millennial year and beyond.

The fourth phase of development may be called **Identity**. With the return to a separate conference came the development of a stable constituency for the Association, primarily, though not exclusively, elected officials from rural and small urban municipalities. As a result, CPAA was able to establish two student scholarships of \$500 each in 2002. However, there was an increasingly evident lack of stable governance and administrative structures.

The sudden and untimely death of Tom Baldwin in the March 2005 became the catalyst for a further phase of development that I have labelled Stability. Perhaps most significantly, a three-year Strategic Plan was completed and adopted by the Board in 2006. This confirmed the Association's Vision and Mission and identified goals in four principal areas: educational initiatives; membership development; outreach activities; and governance and management.

CPAA is, today, the only surviving Provincial association from the original Community Planning Association of Canada.

Tom Burton, CPAA Honourary Member, will present the rest of the Story at the banquet!

We would like to recognize Gloria Wilkinson, CPAA Honourary member, who is also in attendance.

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Thank you for attending the 2023 CPAA Conference! We look forward to seeing you in 2024!



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