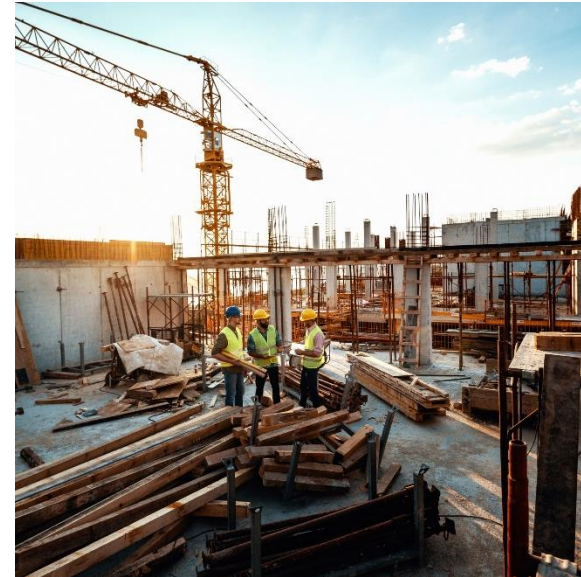


Put a happy Municipal Carpenter's heart

CPAA 2022

May 2, 2022



Why did we start this project?

A mix of factors:

Economic, social, cultural, and environmental shifts impacting communities and all levels of government

Strained political culture

Concerns over the administrative and fiscal viability of municipalities

Requests by members



Choosing our own smorgasbord

Alberta Municipalities Vision:

We are a change agent that enables municipalities to be a fully engaged order of government with the capacity to build thriving communities.

Purpose of the Future of Municipal Government Project

Explore and assess options for government structures that will enable municipalities to build thriving communities into the future.



What's on the menu?

Dialogue informed by research

- Governance trends in Canadian local government
- Population growth and population aging in Alberta's municipalities
- Financing municipal infrastructure
- Local citizen engagement and municipal governance
- Climate change and environment considerations for municipal governance and regionalization
- Municipal structures: concepts, indicators and future governance models
- New approaches to revenue and cost-sharing
- A new relationship between the province and municipalities



How do I get involved?



2023 party plan

Member-developed recommendations



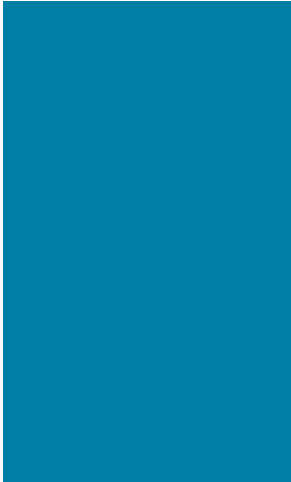
Summit

Recommendations
report

Resolution

The guest list

- **Guests of honour: Municipalities – Elected officials and administration**
- **Other invitees:**
 - Municipal Associations – Provincial and National
 - Province – Government, Opposition and Administration
 - Municipally related organizations – e.g. BILD, Chambers of Commerce



Cooking up solutions

Success equals:

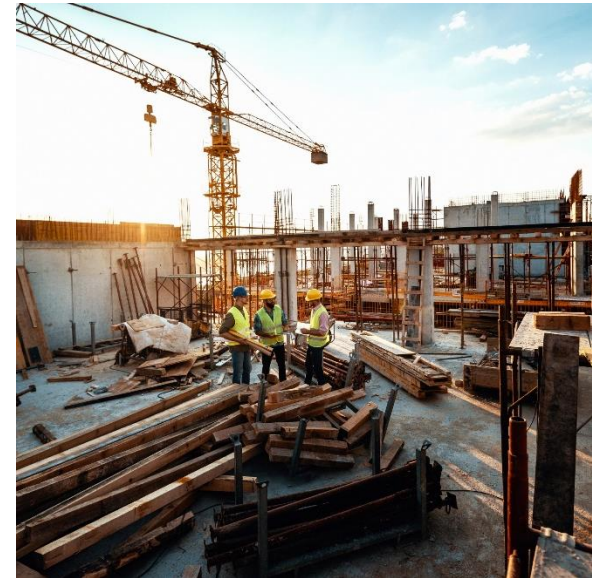
- Municipalities endorse recommendations report
- Province and Feds make recommended funding, policy and legislative changes
- Individuals and municipalities implement learnings from the research and each other



Organizing Canadian local government

Dr. Zachary Spider

- Models of Municipal Organization
- Comparison and analysis
- Save the date: Thursday, May 26 from 2:30 to 4:00p.m.
- Paper and webinar registration coming soon



Population trends

- The factors that drive the numbers.
 - Broadband
 - Healthcare
 - Education (side note: Do you have a JUPA?)
 - Recreation



Funding municipal Infrastructure

Hot summer reading!

- Do you like charts?
- Do you like graphs?
- Do you like formulas?
- MUST READ ECONOMICS PAPER OF THE SUMMER



Principles, indicators and models

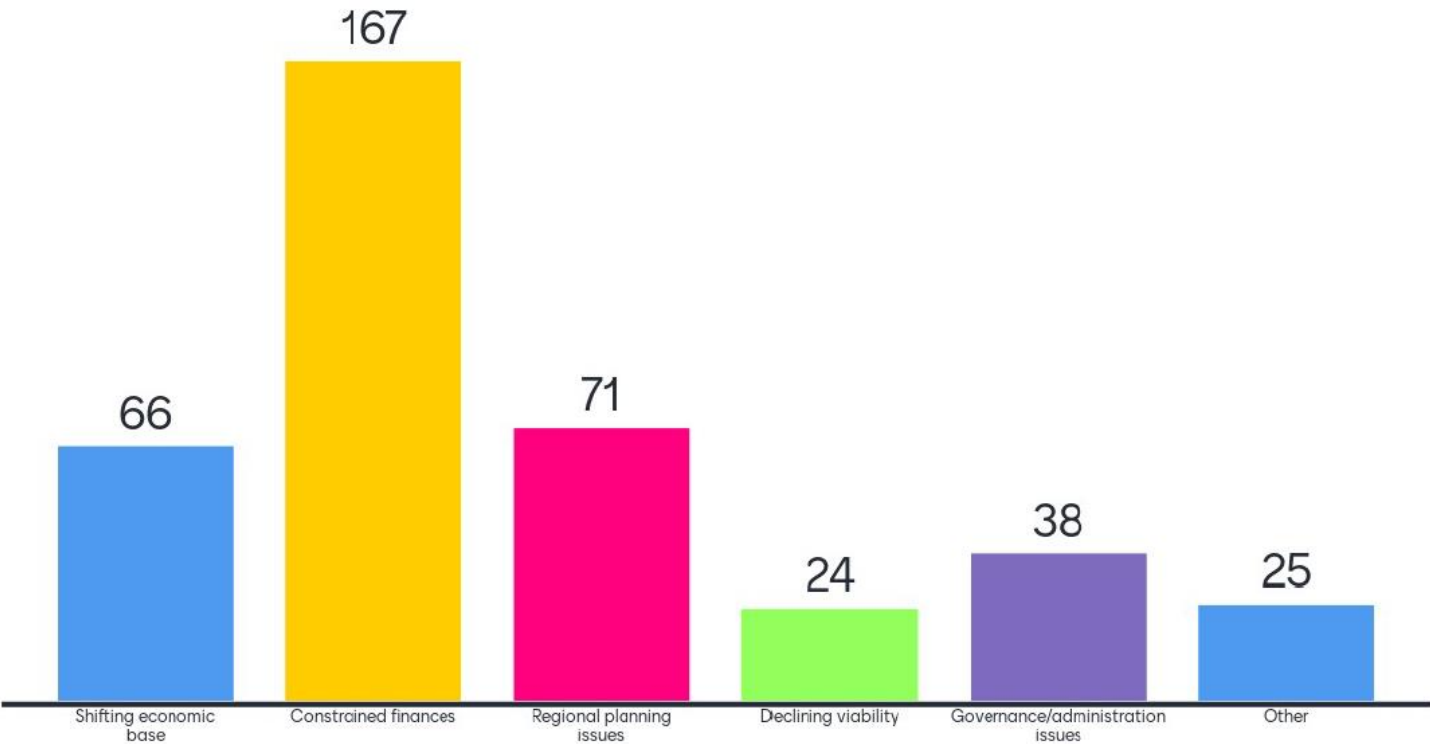
Sandeep Agrawal, Professor and Director

Research findings so far:

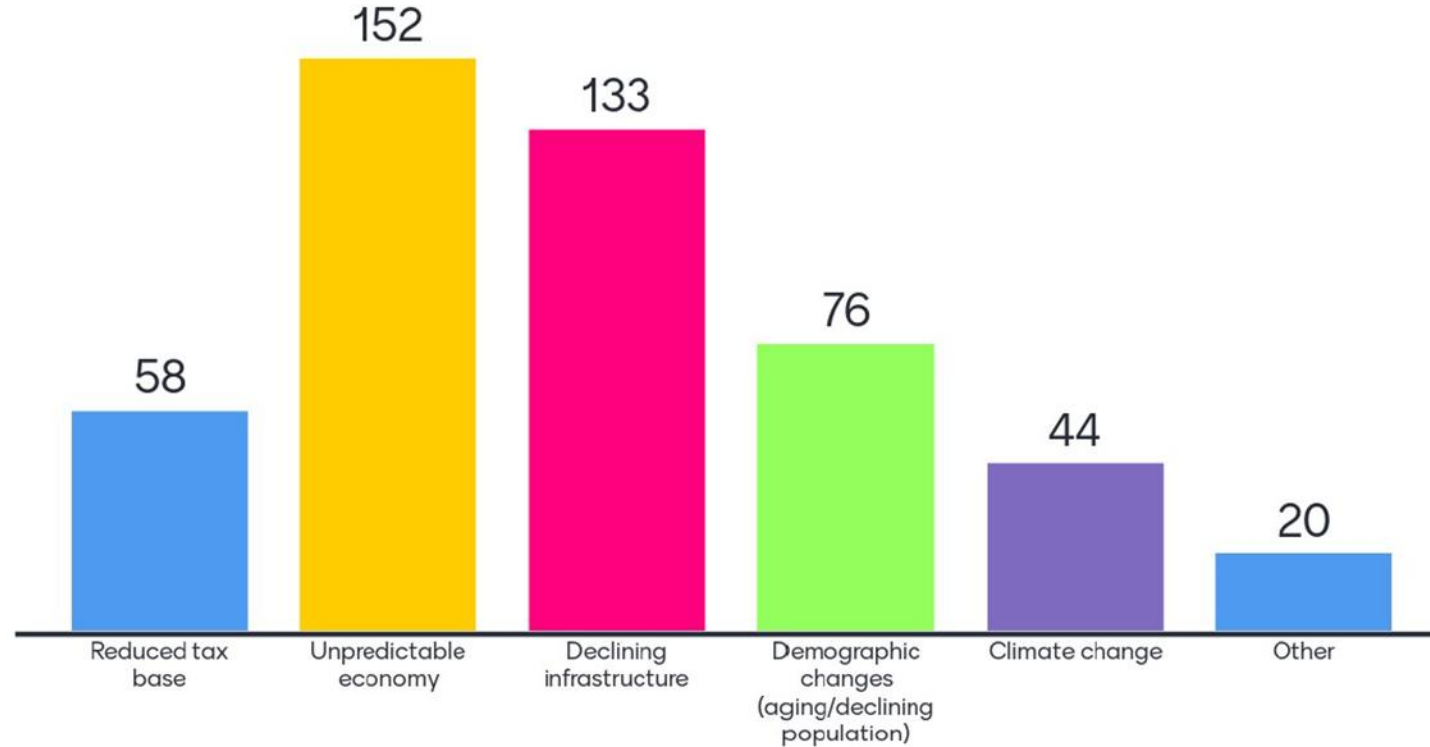
- Principles should guide any restructuring efforts to improve the viability and legitimacy of local government units
- Measurable indicators could be a key to guide discussions about restructuring
- There is no 'silver bullet' - each governance model has both pros and cons
- A one-size-fits-all approach is not desirable for Alberta



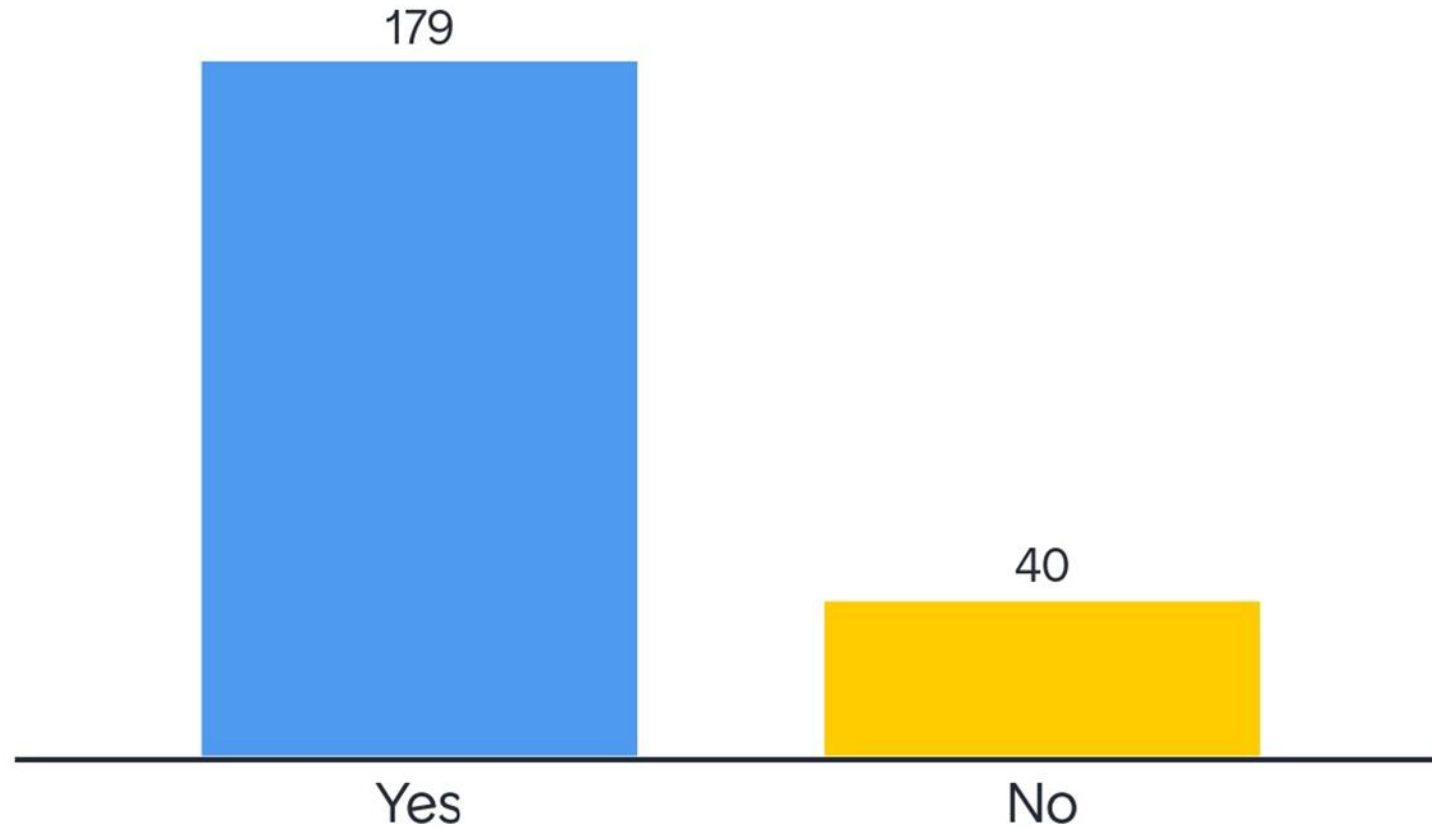
What is the biggest challenge your municipality is currently facing? Feel free to check more than one



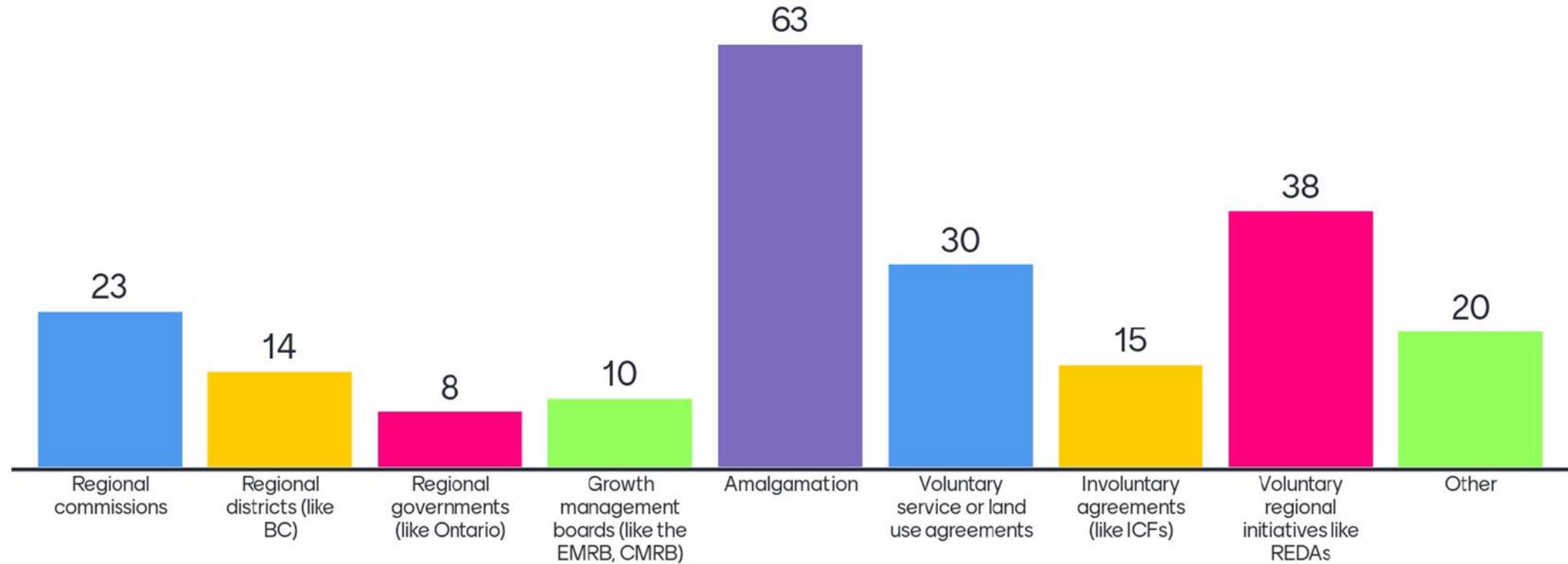
What do you see are the future challenges facing your municipality? Feel free to check more than one



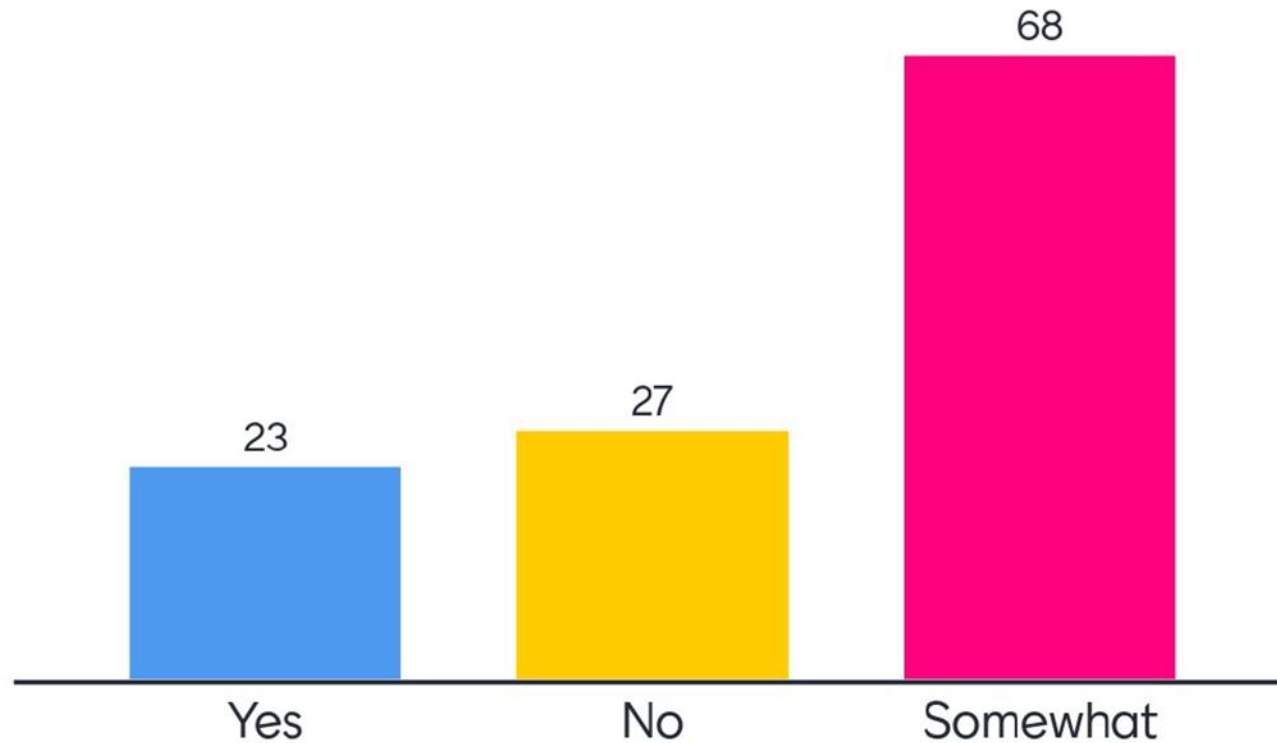
Do you think your current local government structure can address current and future challenges effectively?



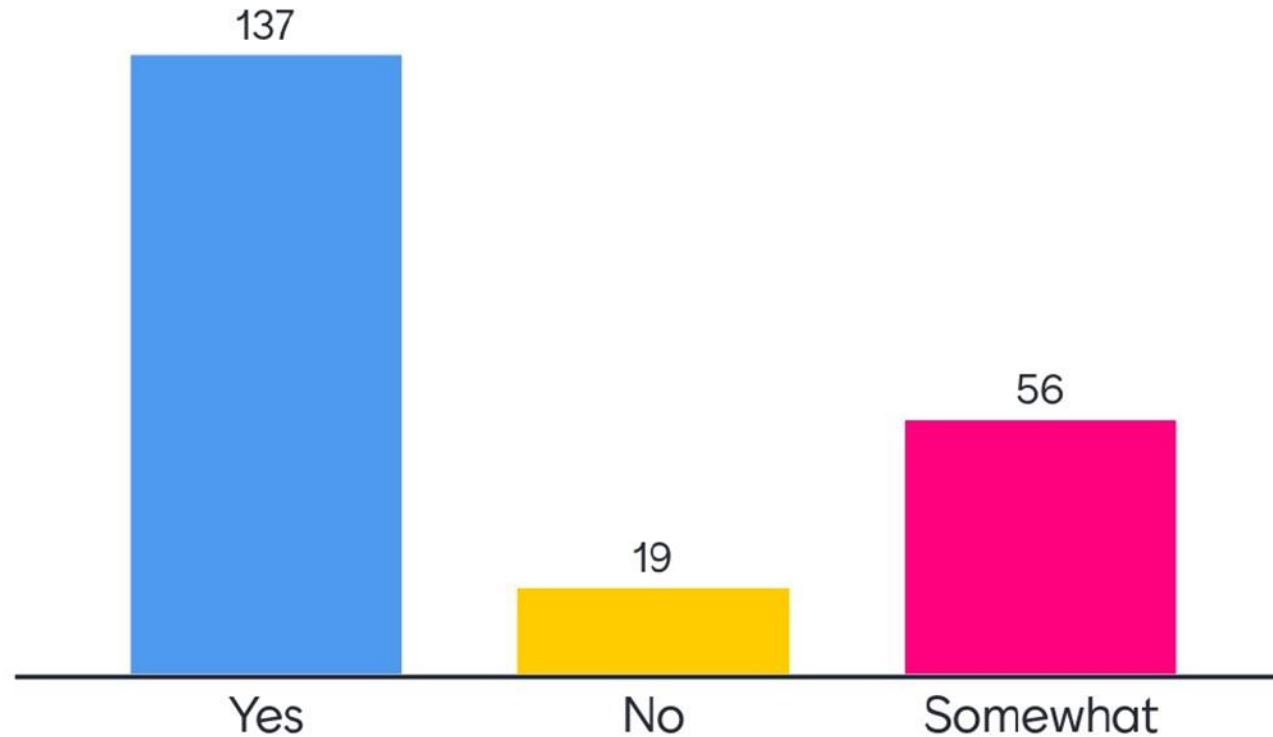
Which governance models pique your interest as potentially being effective in your context?



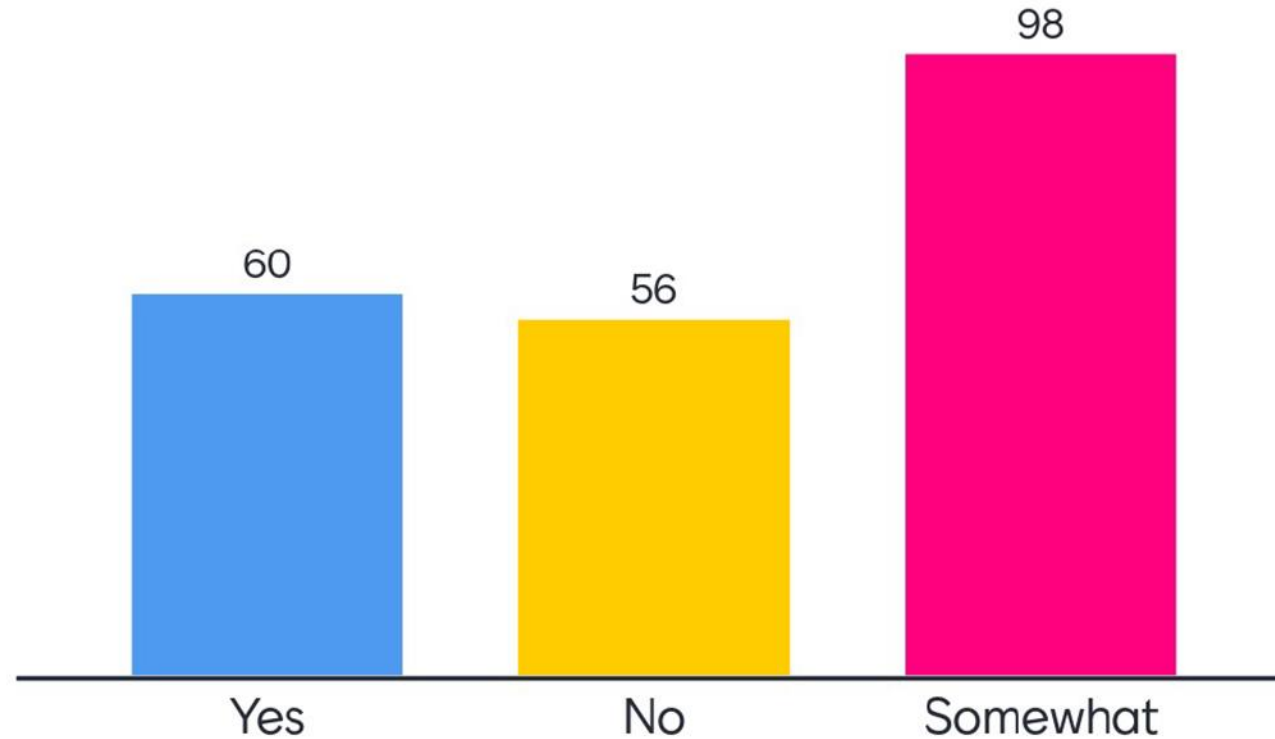
For those of you who are a part of a growth management board, is this form of governance model helpful in dealing with local and regional issues?



Many of you have voluntary service agreements with your neighbouring municipalities. Is this a good way to tackle current and future challenges?



In your opinion, have Intermunicipal Collaboration Frameworks (ICF) been effective in addressing the local and regional challenges?



Environmental considerations

Mary-Ellen Tyler PhD,
CSLA



Lonely at the top?

Examining changing dynamics for CAOs in Alberta's municipalities

- What do retirement trends, population shifts and changing attitudes towards work mean for the administrative capacity within Alberta's municipalities?
- What strategies can small communities use to attract and retain qualified CAOs?
- Trends have emerged in the past five years in the attraction, retention and departure of Alberta's municipal chief administrative officers — and how do trends in Alberta compare to trends in the rest of Canada?
- What strategies should be considered to support the future viability of municipal administration in Alberta?

Discussion

Your thoughts on the Future of Municipal Government project:

- What intrigues you about the project?
- What concerns do you have about the project?
- Are you willing to participate?

Upcoming opportunities to eat and drink

FOMG Webinar	Thursday, May 26 from 2:30 to 4:00
Spring Municipal Leaders Caucus	Mid-June - Details coming
2022 Annual Convention	September 21-23 in Calgary

ABmunis/RMA capacity building resources

Elected Officials Education Program - EOEP.CA

Municipal Climate Change Action Centre –
MCCAC.CA

Asset Management – abmunis.ca – Advocacy
Services - Programs and Initiatives

ABmunis.ca

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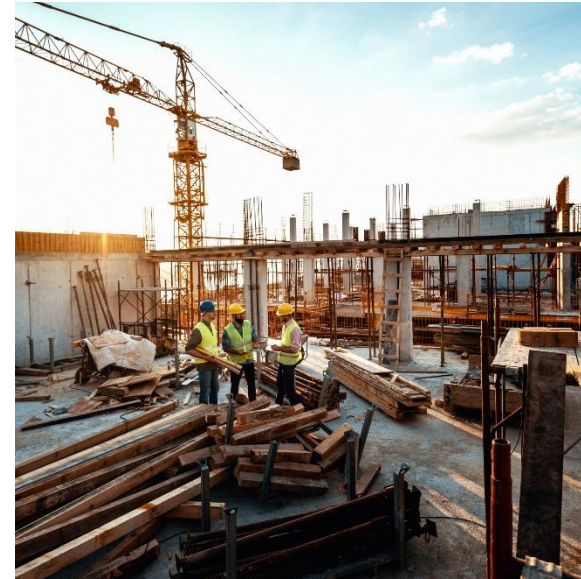
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310-MUNI



 **Alberta
Municipalities**
Strength
In Members